PUBLIC HEALTH FINANCE

Gail Brink, CPA Finance Director, Kent County Health Department



OBJECTIVES

- Primary Sources of Revenue
- Types of Expenditures
- MDHHS Comprehensive Agreement
 - Initial Allocation/Award
 - Amendments
- Grants and Grant Requirements
- Budgeting
- Challenges/Opportunities



Primary Sources of Revenue

- Federal Awards (often passed through the State)
- State Funds
- Local Agreements
- Private Funds (Foundations, Charities)
- First Party Payments (fees for services paid directly by the service recipient)
- Third Party Payments (Medicaid, Medicare, Private Insurance)
- Federal Cost-based Reimbursement
- Federally Provided Vaccine Value of VFC Vaccine
- Local Appropriation



TYPES OF EXPENDITURES

- Become familiar with your own organization's structure of expense categories.
- MDHHS Categories:
 - Salaries
 - Fringe Benefits
 - Capital Expenditures (items costing \$5,000 +)
 - Contractual (Subcontracts/Subrecipient)
 - Supplies & Materials (includes printing & postage)
 - Travel (mileage, lodging, registration fees, meals)
 - Communication Costs (telephone, internet, websites)
 - County/City Central Services (central support activities)
 - Space Costs (building space)
 - All Others (training, insurance, laundry & cleaning, advertising)
 - Indirect Cost/Cost Allocation



MDHHS COMPREHENSIVE AGREEMENT

- Comprehensive Planning, Budgeting and Contracting (CPBC) Agreement
 - Mandated Services
 - Categorical Services
 - Funding based on Annual State Allocation
 - Case Load requirements
 - Project Work Plans
- FY19 Initial Allocation received in June
- Budgets Due in EGrAMS in July
- Any budget amendments requested by the LHD must be communicated to the MDHHS project Grant Contract Administrator (see attachment III of the contract) so that it can be opened in EGrAMS during the next scheduled contract amendment



EGRAMS DOCUMENTS (EGRAMS-MI.COM/DCH)

		EGrAMS Application	Michigan.gou The Official State of Michigan Website
Home 🧊 👖			Date : Jun-07-16
Home	~		
About EGrAMS		The Michigan Department of Health and Human Services (MDHHS) is one of 22 department	nts of the government in
EGrAMS Login		the State of Michigan. The department is the largest in the state government and is responsil	
Validate Workstation		management of the state's publicly funded health service systems. The MDHHS utilizes the	· · · ·
Register your Agency		implement the MI E-Grants program.	
Create User Profile			
Project Director Request		EGrAMS is an Electronic Grants Administration & Management System to aid users in the gran	nts process. The System
Grant Opportunity Notification		is password protected and only authorized users can access the system.	
Search Grants		To access MI E-Grants, you should have a valid User ID. To apply to become an authorized	luser you first need to
Current Grants		create a User profile (see left side bar). Once created, your request will be reviewed, and if acce	
Behavioral HIth and Dev		by email.	····, / ··· ··· ······
Disabilities Adm		•	
Behavioral HIth and Dev Dis Adm		The options in the left pane of the home page do not require a valid User ID. Move the mouse	over the options to view
Standard		additional details for each option. For additional information, click on the book icon at the top of	the page.
Comprehensive Agreement			
Health Information Technology		If you have any problem accessing the application, please contact Brenda Roys, MI E-Grants	
Health Policy and Innovation		1207 or at RoysB@michigan.gov. Please include your full name and complete telephone n	number (with area code)
Legal and Policy Affairs		when you contact the MI E-Grants Helpdesk.	
Master Agreement Program			
MI Abstinence Program	\sim		
ML Developmental Disabilities			

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EGRAMS DOCUMENTS

Michigan Department of Health & Human Services		EGrAMS Application			BMichigan.gov	
Current Grants 🚺						Date : Oct-25-18
Home About EGrAMS EGrAMS Login	Category: Option:	Comprehensive Agreement Open All				
Validate Workstation	Program	Description	Effective From Date	Effective To Date	Submission Date	Available Grant Amount
Register your Agency Create User Profile	CO-2019 CO-2018	Local Health Department - 2019 Local Health Department - 2018	10/1/2018 10/1/2017	9/30/2019 9/30/2018	6/16/2018 6/16/2017	127,273,305.00
roject Director Request Grant Opportunity Notification	<u>CO-2017</u> <u>CO-2016</u>	Local Health Department - 2017 Comprehensive Agreement -	10/1/2016 10/1/2015	9/30/2017 9/30/2016	7/19/2016 9/8/2015	125,869,943.00 120,309,214.00
earch Grants Current Grants	<u>CO-2015</u>	2016 Comprehensive Agreement -	10/1/2014	9/30/2015	9/17/2014	120,309,214.00
Aging and Adult Services Bureau of Community Services	<u>CO-2014</u>	2015 Comprehensive Agreement - FY 2014	10/1/2013	9/30/2014	9/5/2013	114,815,092.00
Behavioral Hlth and Dev Disabilities Adm Behavioral Hlth and Dev Dis Adm	<u>CO-2013</u>		10/1/2012	9/30/2013	9/5/2012	114,815,092.00
Standard Community Action & Economic	<u>CO-2012</u>	Comprehensive Agreement - FY 2012	10/1/2011	9/30/2012	8/31/2011	114,815,092.00
Opportunity Comprehensive Agreement	✓ CO-2011	Comprehensive Agreement - FY 2011	10/1/2010	9/30/2011	9/24/2010	114,815,092.00

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EGRAMS DOCUMENTS

Michigan Department of Health & Human Services		EGrAMS Ap	oplication		h igan. gov
• View Synopsis					Date : Oct-25-18
				l	Print 🛛 Close
Grant Category: Comprehen	sive Agreement	Grant Program:	Local Health Department - 20)19	
Project :				×	
General Additional Infor	mation Documents				
Synopsis					
	Budgeting and Contracting (CPI f Michigan's 45 Local Health De		-		
RFP Publication Date:	05/25/18	Submission Date / Time:	06/16/2018 05:00:00 PM	Approval Date:	09/29/18
Available Funding Amount:	127,273,305.00	Min. Requested Amount:	N/A	Max. Requested Amount:	N/A
Technical Assistance Sessio	n (Not Applicable)				
					, v
Contacts					
Name	Email	Title		Telephone Ty	-
Laura Geist	geistl1@michigan.gov	Contract Manager		(517) 241-3932 Pi	rimary



EGRAMS DOCUMENTS

https://egrams-mi.com/dch/user/ViewSynopsis.aspx#		
Michigan Department of Health & Haman Service	B	lich
; View Synopsis		
Grant Category: Comprehensive Agreement Grant Program: Local Health Department - 2019		
Project:	×	
General Additional Information Documents		
Document Name	Updated	Last U
Comprehensive Agreement Boilerplate Language		
Attachment I - Instructions for the Annual Budget		
Attachment III - Program Specific Assurances and Requirements		
Attachment IV Notes		
Oakland County FY Agreement Addendum A		
Comprehensive Applicable Laws Rules Regulations Policies Procedures and Manuals		
Medicaid Outreach CSHCS Rates		
CO-Body Art Supplemental FSR		
Comprehensive HOPWA Supplemental FSR		
Essential Local Public Health Services Maintenance of Effort (MOE) Report		
FASD Community Based Uniform Data Collection		
FASD Data Evaluation Tool		
Immunization Fixed Fees Supplemental Report		
CSHCS Case Management and Care Coordination Report		
Attachment B4 - Indirect Cost 10% De Minimis Rate Calculation Form		
WIC Communicate to Motivate Licensing Agreement		

Documents

- Attachment I Instructions for the Annual Budget
- Attachment III Program Specific Assurances and Requirements
- Footnotes includes;
 - CSHCS Rates
 - HIV Rate
 - o Body Art
 - Immunizations (AFIX, Nurse Education, VFC, VFC/AFIX) Rates
- Maintenance of Effort
- Comprehensive Applicable Laws, Rules, Regulations, Policies, Procedures and Manuals
- Forms:
 - Immunizations Fixed Fees Spreadsheet
 - Body Art Spreadsheet
 - CSHCS Medicaid Outreach Rates
 - o Etc.



MDHHS COMPREHENSIVE AGREEMENT

- Budget amendment is necessary if moving \$10,000+ or 15% (whichever is greater) from one category to another
 - Exception for PHEP and CRI which is limited to a 15% variance before a budget amendment is required
- All budget amendments must be requested by June 2nd of each year ("final" amendment)



GRANTS

- Grants generally fall into these main categories
 - Federal USDA, HHS, CDC
 - State MDHHS, DEQ
 - Foundations
 - Large National Robert Woods Johnson
 - State BCBSM, Michigan Health Endowment Fund
 - Local Spectrum Health Foundation, Community Foundations



GRANTS – IS IT THE RIGHT FIT

- Grant Opportunities should be evaluated prior to submitting the application.
 - Have a clear understanding of grant objectives, funding, spending restrictions, timing, and match requirements
 - Ask some questions:
 - ✓ Does it fit within the Health Department's mission
 - ✓ Is the project something the Health Department is ready to take on
 - ✓ What resources are needed to complete the project
 - \checkmark To what extent does the grant pay for indirect costs



OTHER GRANT TIPS

- Determine if partners are required. If so, is there a solid commitment from these partners
 - >Sub-recipient agreements are required
 - If sub-recipient agreements, regular monitoring is required
- Grant programs involving federal dollars are subject to additional compliance and potentially a Single Audit
- Successful grant projects will create strong relationships with grantors, and will assist with securing future funding request



FEDERAL GRANT GUIDANCE 2 CFR, PART 200 ("SUPER CIRCULAR")

- Costs charged to federal awards must be allowable, allocable, reasonable and necessary
- Federal rules in brief: "If it isn't documented, it didn't happen"
 - Keep a start-to-finish record for each grant
- Supplementing vs Supplanting
 - Supplement: "to add to or complete"
 - Supplanting: "to take the place of"



GRANT CLOSEOUT

- Make sure goods and services have been received prior to the end of the grant and that payment is completed
- Do not make unusual expenditures at the end of the project (i.e., large supply purchase)



BUDGETS

- A budget is a financial plan that lists expected expenses and income during a particular period.
- All programs need a budget
- Essential components of a program budget
 - ✓ Program Requirements/ Work Plan and Contract
 - ✓ Expected Program Revenues
 - ✓ Required Resources (staff, supplies, etc.)
 - \checkmark Historical program data and trends, if available
 - ✓ Consideration of external factors
 - State funding allocations
 - Competition
 - The economy



BUDGETS

- Program budget management is critical
- It is critical that Program staff work closely with Finance Staff
 Develop spending plans that outline program work to be done
 Notify Finance staff of any changes
 - In most cases, Finance is required to notify grantor of changes in planned spending.
 - Finance ensures that expenditures are allowable under the grant.
- Program Director/Manager responsibilities
 - Ensure that proposed workplan is being completed
 - Review budget variances monthly, at a minimum
 - >Identify and explain significant budget variances
 - Make recommendations and manage staff to address anticipated budget variances



BUDGET PROCESS - STATE



CHALLENGES/OPPORTUNITIES

Financial Challenges

- >Uncertainty of Grant Funds
- ➤Staffing
- Legacy Costs (Health and Retirement)
- ≻High Indirect costs
- Flat county appropriations
- ➢Inconsistent State funding

Unfunded and Underfunded mandates

- Should be a 50/50 funding arrangement with the State.
- >Most Health Departments are closer 30-35% State, 65-70% Health Department
- State/Federal requirements/bureaucracy
- Participate in MALPH Forums
- Get involved in various State workgroups



THANK YOU!

Questions?

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